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# Eagle County

Annual Report 2010



# Message from the Commissioners



Eagle County will remember 2010 as a year of change. As an organization and as a community, we've seen the effects of the economic climate alter our landscape for the foreseeable future. And while a slow recovery appears to be underway, our two-year property reappraisal cycle means Eagle County Government must adjust how it does business.

Over the course of the year, great strides were made to brace the organization for anticipated property tax revenue decreases in 2012 and 2013. Our projections indicate the county will face a \$6 million reduction in General Fund revenues in 2012 as compared to 2010, representing an approximate 16 percent decrease and essentially bringing county revenues back to 2005 levels. We've vetted these projections with a financial advisory board comprised of citizens with expertise in the local economy, and have taken steps to proactively meet the upcoming reductions rather than waiting for the axe to fall.

Through a thorough and sometimes painful process, all programs and services were carefully reviewed to ensure they are performing efficiently and effectively, and most importantly, that they continue to meet the needs of our citizens. Departments are now right-sized to match demands as well as projected revenue streams, and for the first time in the county's history, we've created a preliminary budget that forecasts five years out. Our review of projections for 2015, combined with the hard work completed in 2009 and 2010, has positioned us to serve our community while keeping healthy fund balances in the years ahead.

Now, it's time to catch our breath and focus on moving forward. While meeting the challenges of 2010, we have not lost sight of planning for a successful future. We've adopted governing policies that clarify the relationship between the commissioners, the county manager, the county attorney and the rest of the organization. These policies outline the board's role in providing high-level leadership while delegating day-to-day operations. Our governing policies give ownership to every employee in the organization, allowing us to accomplish our goals efficiently and effectively.

Several exciting properties are being considered for purchase through our dedicated Open Space Fund, which voters approved in 2002 solely for the purpose of preserving lands of significant scenic, cultural and/or environmental value. Maintaining the natural beauty of Eagle County is critical to our quality of life and our economic success. The Open Space Fund balance will reach approximately \$22 million in 2011 and we expect this year to be an important one for open space, with a focus on preserving land along the Eagle River, one of our most valuable assets.

Also, through a partnership with Augustana Care Corporation, we've taken the initial steps toward bringing the first-ever senior care facility to Eagle County. The success of this project will depend heavily on citizen involvement and support. If brought to fruition, this important project will allow our older residents to 'age in place' if they so desire, strengthening our families and our community.

Finally, we will continue to focus on promoting collaborations and public involvement. As we seek ways to engage our partners and citizens, we'll be looking to tap into the expertise of our residents to foster community-wide discussions on a vision for the future. We look forward to hearing from you in 2011.

**Jon Stavney**

**Sara Fisher**

**Peter Runyon**

# Message from the County Manager



**Keith Montag**

Thanks to the efforts of our dedicated team at Eagle County, the organization remains in a positive financial condition despite ongoing economic challenges. We have appropriately positioned ourselves for the future by being proactive and visionary. During 2010, county employees focused on fiscal opportunities by scrutinizing spending and seeking out efficiencies of programs and operations while maintaining an effective level of service for our customers. It's important to recognize the superb efforts of our employees who provide the exemplary professional service our customers expect and deserve. Through the contributions of our hard working staff, we have achieved an abundance of our 2010 goals and objectives. This document highlights some of those achievements.

The 2010 list of accomplishments is remarkable given our workforce has been reduced by approximately 15 percent over the last two years – we continue to do more with less. Working together as a team, Eagle County staff rose to the occasion by identifying innovative ideas for cost saving measures and positive outcomes. Numerous sacrifices were made and difficult decisions implemented in every departmental budget.

We continue to promote communication and transparency throughout the community by providing opportunities for public observation, input and discussion including meetings with towns and community groups and sharing information through the county website, [ecotv18](#), and Board of County Commissioner agendas. It's now more important than ever that we seek partnerships and collaborations with other community groups and peers.

As we focus on 2011, an opportunity exists to recognize the accomplishments of the organization, acknowledge the dedicated employees who have put their heart and soul into serving our customers and community, and continue to create a vision for the future. While our previous efforts have been very productive and valuable, we will continue to fulfill our overall organizational purpose, "to enhance the quality of people's lives."

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# Financial Overview



# Financial Overview

## Fund Accounting

County finances are organized by fund with each one having a specific purpose, and in some instances a restriction, on how money in the funds can be used.

Eagle County has 29 individual governmental funds. A description of the county's major funds can be found to the right.

Despite the economic slowdown, Eagle County's finances are healthy overall with strong fund balance reserves, low debt and an excellent credit rating. The 2011 budget represents a \$36 million cut in operating expenditures from 2010. The county also approved a total combined mill levy of 8.499 for fiscal year 2011, an amount which has remained unchanged since 2004. Assessed values and therefore property tax revenues are expected to decrease in 2012 and 2013. A conservative approach was taken in 2010 to ensure the county can withstand the projected decrease. Significant budget cuts were made for 2011 and beyond in preparation for the anticipated revenue reductions.

## General Fund

This is the county's primary operating fund and accounts for all financial resources not specified to another fund. General Fund revenues include approximately 58 percent of the county's 8.499 mill levy property tax and 50 percent of the county's one percent sales tax, as well as permit fees and other miscellaneous revenue.

## Road and Bridge Fund

This fund is used for the maintenance and construction of county roads. Revenue sources include state and federal grants, as well as 20 percent of Eagle County's property tax collections.

## Airport Fund and Air Terminal Corporation Fund

These funds are used for the operation and maintenance of Eagle County Regional Airport. Revenues include landing fees, rental of the airport facilities, concessions and federal grants. The Air Terminal Fund is used to account for debt service stemming from bonds sold to build the terminal buildings and is primarily funded from passenger facility charges.

## Open Space Fund

The county's open space program is funded through a dedicated 18 percent of the county government's property tax, which was approved by voters in 2002 and can only be used for the acquisition of open space.

## Capital Improvements Fund

Revenue for this fund is primarily derived from a dedicated 35 percent of the county government's one percent sales tax and can only be used for capital projects.

## Eagle Valley Transit and Trails Funds

A separate, one-half percent sales tax is dedicated to these funds, with 90 percent of the half-percent tax going to ECO Transit and 10 percent to ECO Trails. Revenues also include fares and grants.

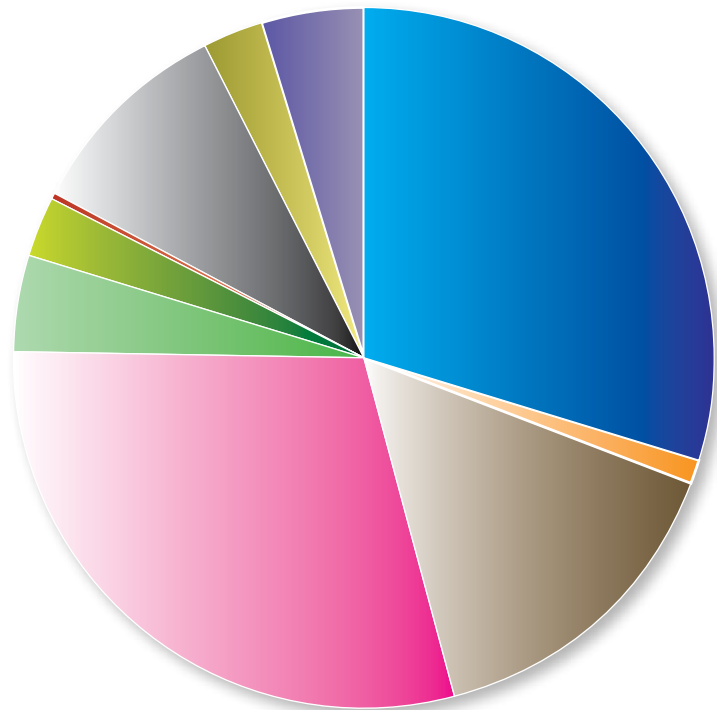
## Social Services Fund

This fund is used for programs provided through Health & Human Services, with revenue primarily derived from state and federal grants, as well as a small portion of the county government's property tax.

## Sanitary Landfill Fund











This fund is used for the operation and maintenance of the county landfill. Revenues are primarily from disposal charges.

# Financial Overview












## 2011 Revenues

### Budgeted Total - \$97,951,052

 Property Taxes - 31% \$29,895,212	 State Grants - 3% \$2,766,541
 Specific Ownership - 1% \$1,007,550	 Local Grants - .001% \$180,174
 Sales Taxes - 15% \$15,097,329	 Intergovernmental - 8% \$7,649,232
 Licenses & Permits - 30% \$29,516,925	 Bond Proceeds & Interest - 3% \$2,939,411
 Federal Grants - 4% \$4,369,679	 Transfers In - 5% \$4,528,999

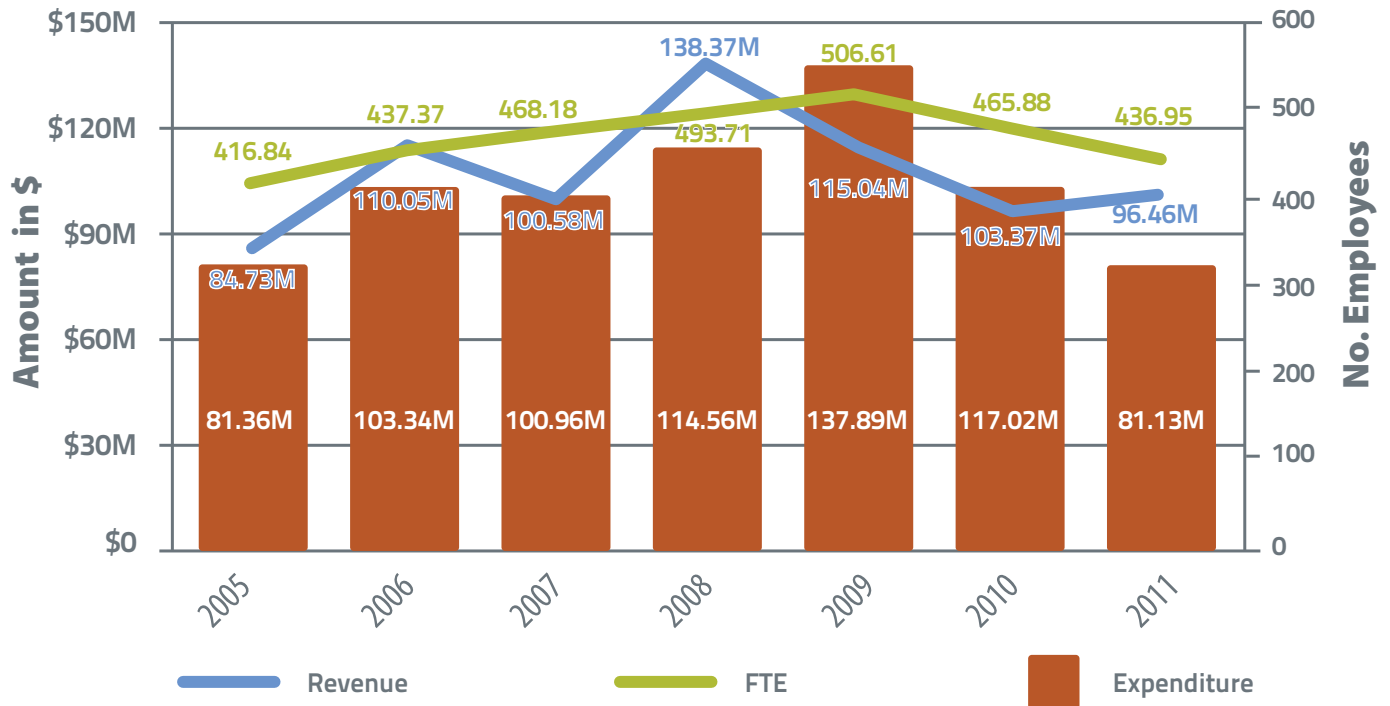
## 2011 Expenditures

### Budgeted Total - \$85,840,864

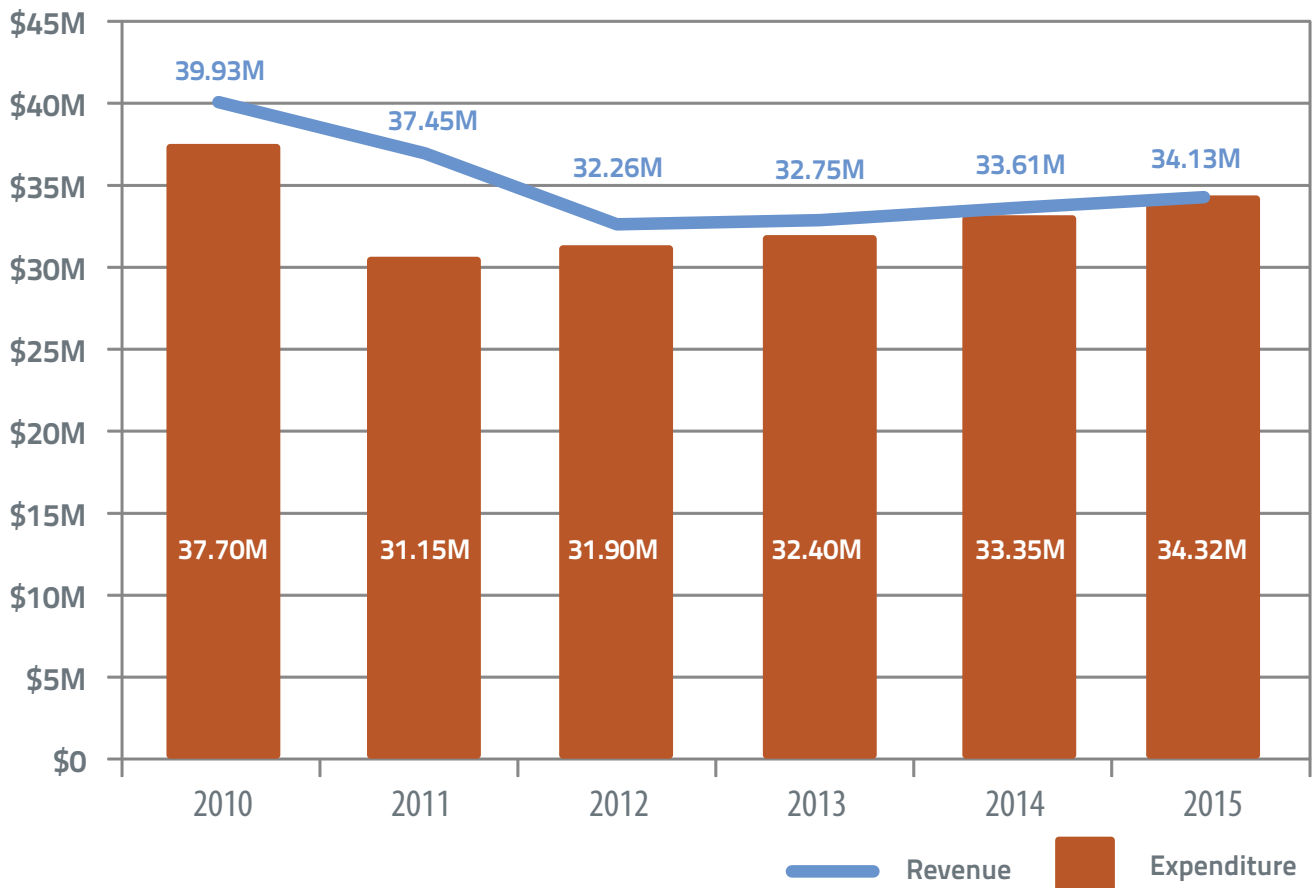
 General Government - 33% \$28,382,302	 Culture & Recreation - 1% \$2,032,544
 Public Safety - 14% \$12,385,186	 Intergovernmental - 9% \$7,743,301
 Public Works - 10% \$7,985,721	 Interest on debt - 3% \$2,880,432
 Public Health & Welfare - 11% \$8,200,482	 Landfill - 4% \$3,545,419
 Transportation - 15% \$12,685,477	

# Financial Overview

## All Funds Financial Summary

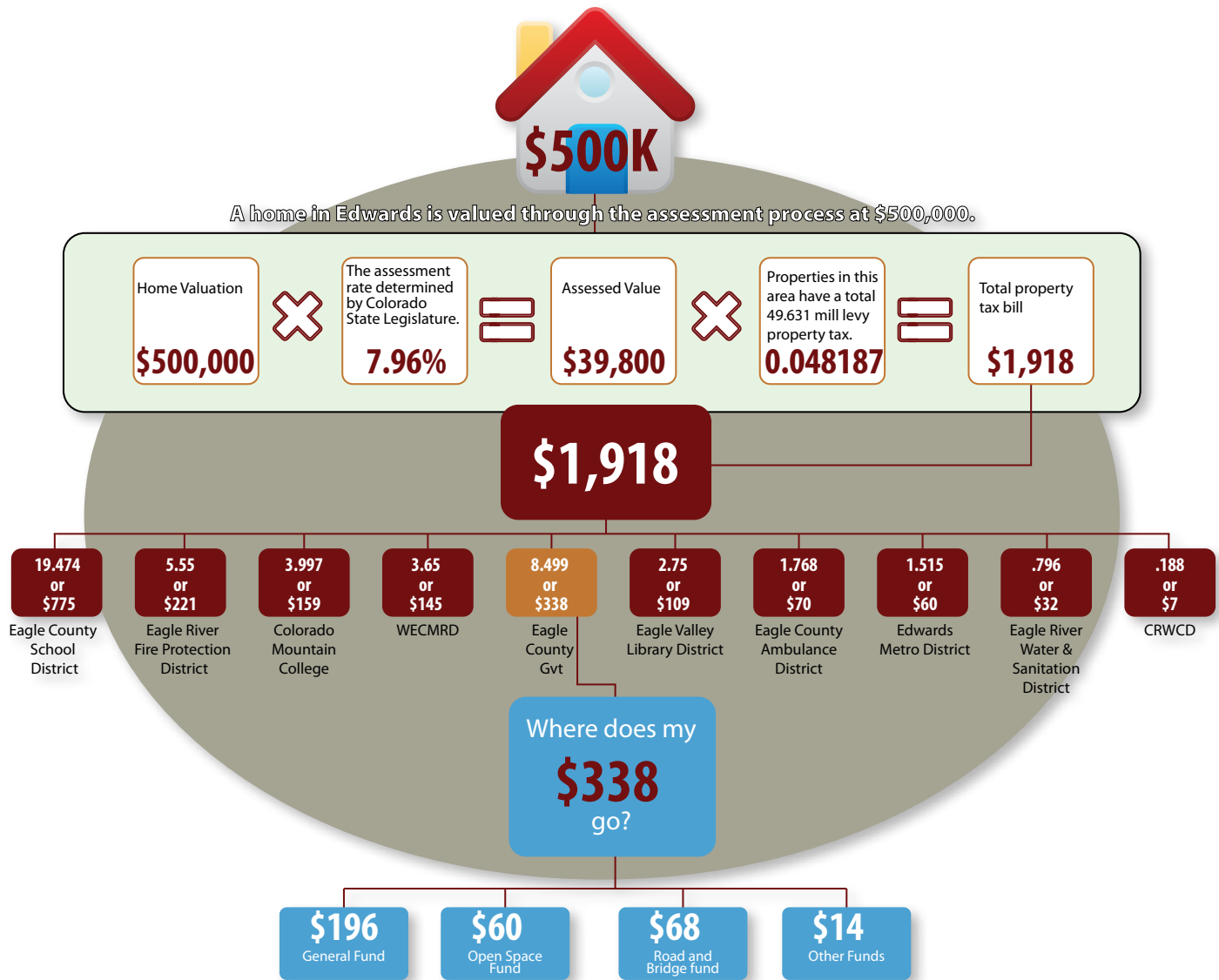


## General Fund Projections



# Financial Overview

## Where Your Property Taxes Go



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# Elected Officials



# Assessor

“ We are looking forward to revaluing all property in 2011 to take into account the economic downturn.

Mark Chapin, Assessor



## Quick View

2009 Staff:	21
2010 Staff:	21
2011 Staff:	22
<hr/>	
2009 Budget:	\$1,727,540
2010 Budget:	\$1,697,100
2011 Budget:	\$1,757,330

### Funded through:

General Fund, Service Charges, Fines

### Purpose:

To adhere to Colorado State Statutes in the valuation of all real and personal property within Eagle County.

The Eagle County Assessor's Office discovers, lists, classifies and values all property in Eagle County. In doing so, the office continues to estimate realistic, impartial and equitable value on Eagle County properties, while being respectful of the people who own those properties.

## 2010 Accomplishments

The Assessor's Office successfully passed the final report for the 2010 Colorado Property Assessment Study. According to this state audit, the Eagle County Assessor's office was found to be in compliance with all valuation requirements as mandated by Colorado law for 2010. What this means to Eagle County taxpayers is that the values assigned to each taxable property have been found to be equitable county-wide and the resulting property tax will be equitable for like properties. Along with this achievement, the Assessor's Office experienced a larger than typical number of appeals during May, answering all of the appeals within the allowable statutory timeframe. The higher number of appeals can be attributed to the economic conditions beginning in late 2008.

The office is continuing a long-term "paperless" project, with all real and personal property files to being converted to electronic media. This year marks the first time all of the approximately 6,000 personal property declarations have been scanned into the computer system. The office has experienced no turnover with the exception of one retirement at the end of the year. In fact, there has been no turnover within the past four years. The office did take over the Eagle County information kiosk duties and transferred the position and job responsibilities from the county Treasurer's Office.



# Clerk & Recorder

“ I believe in running the Clerk and Recorder’s office in a fiscally responsible manner, and have reduced staff levels and expenses to match business needs and revenues during these difficult economic times. We are wholly self-funded through motor vehicle and recording fees and although revenues are beginning to show signs of improvement, we will continue to be very thoughtful in the way we operate and provide services to the residents of the county in 2011 and beyond.”

Teak Simonton, Clerk & Recorder

## Quick View

2009 Staff: 22  
2010 Staff: 19.25  
2011 Staff: 17.25

2009 Budget: \$1,607,910  
2010 Budget: \$1,595,300  
2011 Budget: \$1,489,000

### Funded through:

Ownership Taxes, Motor Vehicle Fees, Recording Fees, Subscriptions to Public Record Data

### Purpose:

To provide motor vehicle, document recording, election, liquor license and marriage license services.

The Eagle County Clerk & Recorder’s Office provides motor vehicle titling and registration, document recording, election coordination, voter registration, liquor license assistance and marriage license issuance with a focus on exceptional customer service and innovative technology.

## 2010 Accomplishments

The Clerk and Recorder’s Office conducted two elections in 2010: the August mail ballot primary and the Nov. 2 General Election. 2010 marked the first time in Colorado history that a mail ballot format was allowed for a partisan primary election. Eagle County’s decision to choose the format was based on the fact that almost 70 percent of county voters expressed their preference for this method of voting and the costs are significantly less than those associated with polling place elections. Voter turnout increased for the primary due to the mail ballot format as well as the many contested state level races.

The General Election was a polling place election and almost 15,000 people cast votes. All of the clerk’s staff worked many hours through these elections and were instrumental to the overall success and efficiency of the events.

Motor vehicle and recording staff levels were decreased as the office faced fewer transactions and revenue collections, yet the team has remained very positive and productive and is anticipating better prospects for 2011.

# Coroner

## Quick View

2009 Staff: 1  
2010 Staff: 1  
2011 Staff: 1

2009 Budget: \$152,180  
2010 Budget: \$158,180  
2011 Budget: \$157,660

### Funded through:

General Fund

### Purpose:

To find the truth through medical legal investigation.

The Eagle County Coroner’s Office is a statutory office mandated to establish the cause and manner of death in all coroner-reportable cases. The coroner is a certified death investigator with the Colorado Coroner’s Association and a nationally certified medical investigator. There are up to six deputy coroners serving the county at any given time.

# Sheriff

“ The Eagle County Sheriff’s Office faced many challenges in 2010, yet during these times of financial reduction and organizational layoffs we never lost focus on our primary duty to our citizens. Every member of the office has recommitted themselves to our sworn oath to protect and serve. We realize that downsizing could affect our connection to the community, and we need to work hard to ensure it remains solid. That connection is the cornerstone to our success.

Joe Hoy, Sheriff ”

## Quick View

2009 Staff:	95
2010 Staff:	93
2011 Staff:	73
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2009 Budget:	\$11,184,780
2010 Budget:	\$11,027,810
2011 Budget:	\$8,982,752

### Funded through:

General Fund, Grants, Fines, Service Charges

### Purpose:

To promote and maintain a sense of peace in our communities and among our citizens.

The Eagle County Sheriff’s Office encompasses four service categories: patrol, detentions, investigations and administration. The office works closely with the community to help make Eagle County a safe and secure place to live and play.

## 2010 Accomplishments

In 2010, the Sheriff’s Office worked to reduce its overall budget by \$2 million for 2011 and beyond. Despite the reductions, the office successfully closed down multiple drug-trafficking operations, facilitated several intense search and rescue missions and continued its active participation on the local DUI task force, a collaborative effort between area law enforcement agencies. In addition, through a difficult but thoughtful organizational realignment, the Sheriff’s Office was able to maintain its School Resource Officer and Internet Crimes Against Children programs, two initiatives that directly affect the safety and welfare of local families.

# Surveyor

## Quick View

2009 Staff:	1
2010 Staff:	1
2011 Staff:	1
<hr/>	
2009 Budget:	\$14,950
2010 Budget:	\$17,900
2011 Budget:	\$21,660

### Funded through:

General Fund

### Purpose:

To review all plats submitted to the county for compliance with the Eagle County Land Use Regulations and Colorado Land Surveying Statutes.

The Eagle County Surveyor’s Office works closely with the Community Development Department to review submitted plats. The office also settles boundary disputes when directed by a court or when requested by interested parties; creates survey markers and monuments; and conducts surveys relating to toll roads and reservoirs.

# Treasurer/Public Trustee

“ The Treasurer’s and Public Trustee’s Offices are experiencing record-level workloads. The Treasurer completed the third largest tax lien sale of record in 2010, eclipsed only by the 1989 and 2009 sales. The Public Trustee opened 618 foreclosures in 2010, surpassing the previous record established in 1987. While facing increased workloads and staff reductions, both offices continue to meet and exceed service level expectations.

Karen Sheaffer, Treasurer and Public Trustee ”

## Quick View Treasurer

2009 Staff: 7.5

2010 Staff: 7

2011 Staff: 6.5

2009 Budget: \$665,170

2010 Budget: \$782,060

2011 Budget: \$605,190

### Funded through:

General Fund, Fees, Commissions

### Purpose:

The Eagle County Treasurer is responsible for the receipt, custody and disbursement of county funds.

## Public Trustee

2009 Staff: 2

2010 Staff: 1.5

2011 Staff: 1.5

2009 Budget: \$237,780

2010 Budget: \$251,920

2011 Budget: \$172,320

### Funded through:

Fees

### Purpose:

The Public Trustee’s Office provides services relating to foreclosures, releases of deeds of trust and installment land contracts as defined by Colorado State Statutes.

The Eagle County Treasurer is responsible for mailing property tax notices to the owner of record, collecting and disbursing taxes to the taxing authorities, receiving and depositing all monies for the county, maintaining correct and proper accounting of all monies, disbursing monies on the orders of the Board of County Commissioners and investing all excess funds.

## 2010 Accomplishments

In 2010, the Treasurer’s Office conducted the third largest tax lien sale in its history, offering over 400 properties at the tax sale and collecting over \$2.7 million in taxes and \$57,230 in premiums. As a result of the successful sale, Eagle County’s property tax collections for 2009 taxes due in 2010 are at 100 percent.

The Public Trustee’s Office received 618 new foreclosure filings in 2010, which was 37 percent higher than new filings received in 2009. This is the largest number of foreclosure filings in Eagle County since 1987 when 599 new foreclosures were filed. Properties sold at foreclosure sale totaled 275 in 2010. The number of Releases of Deeds of Trust, i.e. mortgages paid off or refinanced, stayed relatively flat with 4,521 releases processed in 2010.



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# Departments



# Administration

## Quick View Commissioners

2009 Staff:	4
2010 Staff:	4
2011 Staff:	4
2009 Budget:	\$2,790,750
2010 Budget:	\$696,463
2011 Budget:	\$825,520

**Funded Through:**

General Fund

**Purpose:**

The board of commissioners is the policymaking body for Eagle County Government and serves in an administrative, budgetary and quasi-judicial capacity.

Eagle County Administration includes the Office of the County Commissioners and the Office of the County Manager. The county manager is one of two positions appointed by the board of commissioners.

Administration provides a first point of contact for citizens wishing to interact with the board and is responsible for commissioner agenda management and meeting schedules. The office also works closely with the Communications Department on public outreach.

## Quick View Manager

2009 Staff:	3
2010 Staff:	1
2011 Staff:	1
2009 Budget:	\$436,020
2010 Budget:	\$226,200
2011 Budget:	\$220,880

**Funded Through:**

General Fund

**Purpose:**

The county manager is responsible for the implementation of board policies and priorities and the day-to-day management of Eagle County Government.



# Attorney's Office

## Quick View

2009 Staff:	6
2010 Staff:	6
2011 Staff:	6
2009 Budget:	\$915,060
2010 Budget:	\$880,800
2011 Budget:	\$907,474

**Funded through:**

General Fund

**Purpose:**

To provide legal advice and represent Eagle County Government in all legal matters.

The Eagle County attorney is appointed by the county commissioners to provide legal services to the board as well as other elected county officials, county departments and advisory boards.

### 2010 Accomplishments

In 2010, the Attorney's Office successfully brought to settlement a 1995 Water Court case between Eagle County and the cities of Aurora and Colorado Springs. The case centered around the cities' proposal for development of a ground-water project at Camp Hale and a surface water reservoir in lower Homestake Creek, which would be used for future water diversions to the Front Range. Origins of the dispute dated back to the 1970s; the settlement ended a protracted legal dispute over the Homestake II project water rights.

Also in 2010, the office was recognized statewide for its proactive stance in addressing the legal ramifications of medical marijuana dispensaries, following a dramatic increase in these types of businesses throughout Colorado.

# Airport

## Quick View

2009 Staff: 21.5

2010 Staff: 22.5

2011 Staff: 22.5

2009 Budget: \$4,500,510

2010 Budget: \$4,390,510

2011 Budget: \$4,218,920

### Funded Through:

Airport Fund, Eagle County Air Terminal Corporation

### Purpose:

To provide a convenient gateway to Eagle County and western Colorado.

The Eagle County Regional Airport (EGE) strives to be the airport of choice for people traveling to Vail, Beaver Creek and all of western Colorado. EGE accommodates business and pleasure travelers on both private aircraft and commercial flights.

## 2010 Accomplishments

A Standard Terminal Arrival Route System (STARS) was installed in the Eagle County Airport air traffic control tower and was commissioned in October 2010. The STARS installation provides the air traffic controllers in the EGE tower with the same radar screen information as seen by the controllers in Denver Center. The system improves safety and allows for an increase in takeoffs and landings by reducing the separation required between aircraft. The \$342,000 installation cost was split 50/50 by the Colorado Department of Transportation Aeronautics Division and the Eagle County Airport.



EGE also welcomed the first United Express flight from Denver to use the CRJ700 jet aircraft in February 2010. The new jets replaced the old Dash-8 turboprop planes. The jets hold more people and offer a first-class cabin, providing for a more comfortable ride, as well having a longer range allowing Eagle County to connect with additional regional markets.

The Transportation Security Administration (TSA) awarded approximately \$4.6 million to EGE for construction of a new in-line baggage handling system. The state-of-the-art technology will streamline the baggage screening process while strengthening security, making screening faster and more efficient. Construction of the system is scheduled to begin in spring of 2011.

Finally, American Airlines commenced its first-ever summer service between EGE and Miami International Airport.

# Animal Services

## Quick View

2009 Staff:	8
2010 Staff:	7
2011 Staff:	7.5
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2009 Budget:	\$685,340
2010 Budget:	\$621,940
2011 Budget:	\$608,730

### Funded Through:

General Fund, Licenses, Fines, Service Charges

### Purpose:

To protect the pets and people of Eagle County and to provide a safe environment for stray animals and those animals needing new homes.

Eagle County Animal Services is responsible for patrolling for stray animals, handling bite investigations, protecting the welfare of animals and promoting compliance with all laws pertaining to pets. The department also operates the Eagle County Animal Shelter.

## 2010 Accomplishments

The Animal Services Department made several changes in 2010 in an effort to become more efficient and proactive in the community. Staffing changes and flexible scheduling have allowed the department to meet the demand for animal services no matter the time or location. The hiring of a new director, implementation of a shelter management software suite and relationship building with animal welfare agencies across the state have brought new direction to the department and given it the ability to positively impact Eagle County.

The animal shelter continues to have a high adoption rate and the animal control arm of the department is a visible and tangible reminder of the department's commitment to public health and safety.



# Communications

## Quick View

2009 Staff:	5
2010 Staff:	4.75
2011 Staff:	4.5
<hr/>	
2009 Budget:	\$605,000
2010 Budget:	\$551,440
2011 Budget:	\$537,770

### Funded Through:

General Fund, Cable Franchise Fees

### Purpose:

To foster openness, transparency and citizen participation in Eagle County Government.

The Department of Communications is responsible for facilitating transparency in Eagle County Government. Specifically, the department focuses on four core areas: public outreach, media relations, crisis communications and internal communications.

## 2010 Accomplishments

The Communications Department successfully launched the county's new website in 2010 in collaboration with the Innovation & Technology and Administration departments. Design and programming work was performed in-house; the redesigned site includes an innovative navigation system allowing easier access to county services and information.

The department also reinstated the county's free E-News service, which provides citizens with the ability to subscribe to the specific types of information they wish to receive directly from Eagle County via e-mail. The service garnered over 550 subscribers in 2010.

In addition, over the past year ecotv18 has developed video-driven, web-based training programs that allow departments to educate the public and staff on county services and procedures. New programming introduced in 2010 included the launch of County Clips and Eagle County's People & Places. Also, KZYR's Community Focus radio program is simulcast live every week to ecotv18 viewers.

# Community Development

## Quick View

2009 Staff:	21.5
2010 Staff:	16.5
2011 Staff:	15.5
2009 Budget:	\$2,714,170
2010 Budget:	\$1,833,081
2011 Budget:	\$1,777,310

### Funded Through:

General Fund, Permit Fees, Service Charges

### Purpose:

To provide for the safe, efficient and orderly development of Eagle County while striving to enhance the natural and social environment.

The Eagle County Community Development Department includes both building and planning functions. The Building Division is responsible for the enforcement of adopted building codes and the implementation of construction codes through plan reviews and subsequent building inspections. The Planning Division is responsible for the creation and implementation of land use regulations and comprehensive planning documents for all of unincorporated Eagle County. Planning is also responsible for wildfire and pine beetle mitigation and the county's open space program.

## 2010 Accomplishments

In 2010, the Building Division "fast track" building permit process enabled 40 percent of all permit applications to be issued within a 48-hour timeframe. Also, the county's permitting software program was upgraded to allow inspectors to input updates in the field. Finally, an intergovernmental agreement with the Town of Avon was established to share building inspection services between the entities as needed. These efforts have allowed the Building Division to maintain service levels despite a reduced staff.

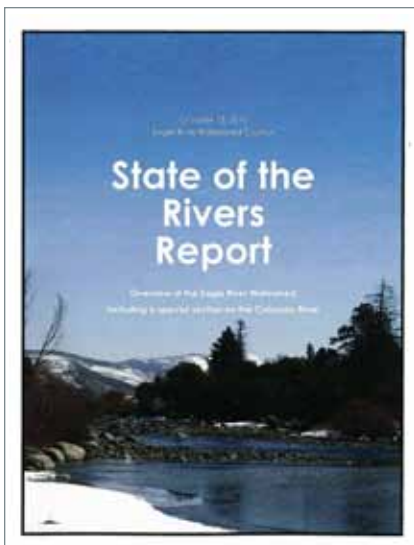
The Planning Division coordinated extensive public and interagency outreach and meeting facilitation in 2010 regarding current planning, long range planning and land use matters of regional interest:

**Eagle Area Community Plan** – The 2010 update to the co-adopted Eagle Area Community Plan, which began as an endeavor by the Town of Eagle, was completed by the county's Planning Division following the departure of the town's planner. Community Development took charge of all aspects of the effort, eventually shepherding the plan through the public hearing adoption processes for both the Town of Eagle and Eagle County.

**Eagle-Vail Commercial Area Plan** – Planning staff initiated the Eagle-Vail commercial area redevelopment plan in 2010, including compiling a detailed inventory of existing conditions, establishing an advisory committee comprised of local business owners, conducting a public survey to determine the wants and needs of the community, and hosting a design charrette to develop a preliminary vision for the area.

**Dotsero Area Plan** – A community vision and a set of goals, policies and implementation strategies were drafted for the Dotsero planning area in 2010, which were based on information received from several community meetings and input from a Dotsero stakeholder group. The preliminary draft is being circulated for comment to all interested parties. Work is currently underway to produce a conceptual Future Land Use Map for the Dotsero area.

**Eagle River Watershed Plan** – Planning worked collaboratively with the Eagle River Watershed Council to develop the framework for an update of the 1996 Eagle River Watershed Plan. Part of this process entailed a Land Use and Water Supply Work Session hosted by the county in conjunction with the Eagle River Water and Sanitation District and the Eagle River Watershed Council. Community Development was extensively involved in the editing and production of the State of the Rivers report, which was completed in October 2010 and which will serve as a foundation piece to the updated plan. Edits to each chapter of the Watershed Plan document are currently underway.



# Community Development

**Mid Valley Area Community Plan** – Significant strides toward completion of the Mid Valley Area Community Plan update were made in 2010, which is being managed and completed entirely in-house. Completion of this collaborative effort with the Roaring Fork Valley Regional Planning Commission and the Technical Advisory Committee is anticipated in April 2011.



Also in 2010, Community Development chaired the Complete Count Committee for Census 2010 efforts in Eagle County. Through a federal grant, the county was able to inform the public on the importance of the Census effort without spending any General Fund dollars outside of staff time. Eagle County also received an award from the Census Department recognizing the efforts of the Complete Count Committee.

Since its approval by the citizens of Eagle County in 2002, the Eagle County Open Space Fund has been used to preserve over 4,600 acres of land as permanent open space. In 2010, the commissioners focused new attention on improving various aspects of the Open Space Program. Priorities were established for open space purchases and the board initiated new communication and collaboration strategies to improve the flow of information between the county, local land trusts, property owners and other open space stakeholders. In order to better inform and educate the public, a documentary video and information packet for each open space property in Eagle County was created and placed on the county's website. Many projects are currently under consideration by the board and by the citizens Open Space Advisory Committee (OSAC) for completion in 2011.



Planning was awarded a \$4.9 million Community Block Grant from the U.S. Department of Energy for the tri-county Energy Smart program in 2010. The effort, in partnership with Gunnison and Pitkin Counties, will provide access to information, financing, and workforce development to make energy efficiency improvements easy for residents of all three counties. The program's goal is to achieve a 20 percent or better energy savings in at least 10 percent of existing housing stock in the tri-county region over three years.

The ECO-Build fund returned over \$200,000 to the community in 2010, which facilitated the installation of 30 solar energy systems, assisted Habitat for Humanity and Walking Mountains in achieving LEED certification on their new construction projects, facilitated the construction of the first-ever vortex micro-hydro system built in the state near Basalt, and assisted with the new Eagle-Vail pool's solar thermal system.



Eagle County Wildfire Mitigation secured \$80,000 in grant funding from the Colorado State Forest Service to complete 60 acres of fuel reduction and forest restoration work in beetle-killed forests on Bellyache Ridge in 2010. The county also partnered with Holy Cross Energy and the Bureau of Land Management to conduct forest thinning along critical power line corridors in Wolcott.

In the Roaring Fork Valley, Wildfire Mitigation worked with Basalt Fire Protection District to perform 15 acres of fuel reduction work in the Cedar Drive area near Basalt in an effort to protect the neighborhood's only point of access. Finally, in conjunction with Eagle River Fire Protection District, neighborhood-specific wildfire protection planning was completed in Beaver Creek, Bachelor Gulch, Eagle-Vail and Homestead.

# CSU Extension

## Quick View

2009 Staff:	1
2010 Staff:	1
2011 Staff:	1
2009 Budget:	\$204,200
2010 Budget:	\$192,470
2011 Budget:	\$197,760

### Funded Through:

General Fund

(Additional positions and funding provided by CSU)

### Purpose:

To bring the expertise of Colorado State University to the citizens of Eagle County.



The CSU Extension Office provides access to programs developed by Colorado State University to the citizens of Eagle County. Extension agents are specialists in the areas of youth development; consumer and family education; and horticulture and small acreage management.

## Horticulture

In its first full growing season, the CSU Demonstration and Trial Gardens successfully added species to the native, water-wise and plant select beds and planted 96 different vegetable types and varieties, making the food growing project a showcase of what can be grown in Eagle County. The eight-week Home-Scale Food Production program attracted 170 area residents.

CSU Extension also enrolled the largest class of Master Gardeners from Eagle, Garfield and Pitkin counties in 2010. Participants included professional landscape architects, golf course employees and landscape design/maintenance employees and owners. Eagle County Apprentice Volunteers have contributed approximately 500 hours toward work on the CSU Demonstration and Trial Gardens, including the food growing project, the Senior Center Garden, Edwards Farmer's Market booth and other outreach projects.

## Family & Consumer Science

In partnership with the Eagle County Environmental Health Department, food safety education classes were conducted for 45 managers of food service establishments in 2010. In addition, a new Food Safety Works Training program, presented in both English and Spanish, was offered with 38 food handlers participating.

Also, 435 middle school students learned to use nutrition fact labels to make good snack choices and learned to wash their hands properly to prevent the spread of germs.

## 4-H Youth Development

The new 4-H barn in Gypsum allowed six new 4-H members to raise livestock, bringing the total to 32 members who were able to raise animals at the 4-H Community Barns. Also, 13 4-Hers from Eagle County participated in an exchange trip with Mercer County, Ohio. The event was the culmination of a two-year program.

4-H worked to grow its participation in 2010 through several outreach events. In February, 4-H hosted a booth at the Free Family Fun Fair, where several hundred kids had the opportunity to learn about 4-H programs such as livestock animals and leather-craft projects. Three 4-H Discovery Day Camps attracted 120 youth who learned about the opportunities available through the 4-H program; and five cooking classes were held at the Gypsum Recreation Center to introduce new 4-Hers to Foods and Nutrition and Cake Decorating projects. Finally, an embryology program was implemented with the third grade classes at both Eagle Valley and Red Hill elementary schools. Students learned about the lifecycles of chickens while hatching ducks and chicks in incubators.

# ECO Transit

## Quick View

2009 Staff:	67
2010 Staff:	58
2011 Staff:	50
2009 Budget:	\$10,011,170
2010 Budget:	\$7,365,680
2011 Budget:	\$6,476,250

### Funded through:

Eagle Valley Transit Fund, Fares, Grants

### Purpose:

To provide multi-modal, environmentally sensitive public transportation choices that are safe, efficient and reliable.

ECO Transit provides bus service 21.5 hours per day, seven days per week and 365 days per year throughout the Eagle Valley and beyond. ECO Transit maintains a fleet of 31 buses.

## 2010 Accomplishments

ECO Transit carried over 630,000 passengers in 2010 and travelled 1.2 million miles. Sales tax and farebox revenues were significantly lower than 2009 and service levels were adjusted to early 2000 levels to absorb the loss in funding. Ridership hit a low in the first part of the year, but rebounded in December 2010 with a 20 percent increase over December 2009.

Grant revenue for ECO Transit totaled over \$630,000 in 2010 for bus replacement. The transit fleet was decreased by three buses in 2010; however, two aging buses were replaced with the grant dollars.

# ECO Trails

## Quick View

2009 Staff:	1
2010 Staff:	2
2011 Staff:	2
2009 Budget:	\$1,898,770
2010 Budget:	\$2,111,276
2011 Budget:	\$1,084,650

### Funded Through:

Eagle Valley Trails Fund

### Purpose:

To promote a scenic and safe trail system through the Eagle River and Gore Creek valleys.

The ECO Trails program constructs and maintains a system of urban, paved, multiuse, non-motorized trails in cooperation with local municipalities. The program is funded through a 10 percent share of the one-half percent Mass Transportation Sales Tax, a designated sales tax in the Eagle Valley portion of the county.

## 2010 Accomplishments

In 2010, ECO Trails completed construction of phase 1 of the 1-mile Gypsum to Dotsero trail. Planning commenced for the 3-mile Avon to Eagle-Vail trail with the project awarded \$832,000 in grant funding from the Colorado Department of Transportation, Great Outdoors Colorado and Eagle-Vail Metropolitan District. ECO Trails also completed designs for phase 2 of the Edwards to Wolcott Trail project and phase 1 of the Wolcott to Eagle trail project. To date, 33 miles of the 63-mile planned system are complete.



# Environmental Health

## Quick View

2009 Staff:	6
2010 Staff:	5
2011 Staff:	6 plus 2 seasonal
2009 Budget:	\$487,740
2010 Budget:	\$755,200
2011 Budget:	\$742,050

### Funded through:

General Fund, Contracts, Licenses, Permits and Fees

### Purpose:

To enhance quality of life by protecting the health of our environment.

The Eagle County Environmental Health Department licenses and inspects food service establishments, child care facilities, and schools; investigates and obtains compliance with land use, environmental, and building codes; administers natural resource protection programs, specifically for water and air; reviews environmental mitigation measures incorporated into land development; permits and inspects private On-Site Wastewater Treatment Systems (OWTS); and provides noxious weed management through its Integrated Pest Management (IPM) program.

## 2010 Accomplishments

In 2010, Environmental Health reduced the factors that can cause illness by conducting over 610 health and sanitation inspections; providing formal food safety training to over 45 food service managers and 38 food service employees; and presenting its first-ever food handlers class in Spanish in conjunction with the CSU Extension Office. The department also successfully completed a state audit of its retail food service program.

Environmental Health also protected local air quality from industrial threats by maintaining the Air Quality Forum group and worked to safeguard the county's wildlife by requiring hundreds of property owners to obtain proper trash receptacles. In all, the department resolved over 250 public concerns without litigation.

Protection of area watersheds continues to be a priority for the department and during 2010, the department provided the Eagle River Watershed Council with support to hire water quality and planning expertise; completed a State of the Rivers report for the Eagle River watershed; initiated revisions to both the Eagle River and Roaring Fork Watershed plans; completed a technical investigation of stream health and aquatic life in Gore Creek and the upper Eagle River; and created a partnership of stakeholders to track water quality trends in the Eagle River with shared funding.

In addition, IPM managed noxious weeds on over 500 miles of county roads and other public parcels. All accomplishments were achieved while spending 2 percent less than the department's 2010 budget while bringing in 5 percent more revenue, and adding over \$6,500 to the county's general fund by enforcing building codes.



# Finance

## Quick View

2009 Staff:	8
2010 Staff:	7
2011 Staff:	7
2009 Budget:	\$924,980
2010 Budget:	\$863,040
2011 Budget:	\$820,950

### Purpose:

To provide comprehensive financial services to all Eagle County elected officials and departments.

Eagle County's Finance Department ensures compliance with over 100 statutes, regulations and financial requirements every year. This includes preparing and publishing the county's annual budget and financial statements and performing ongoing budget analysis. In addition, the department tracks monthly sales tax receipts and is responsible for the county payroll and processing of all vendors invoices.

## 2010 Accomplishments

In 2010, for the first time in the county's history, the Finance Department developed the budget using multi-year capital plans, multi-year revenue forecasting and multi-year financial planning. In addition, the department assembled a Financial Advisory Board to assist with the multi-year forecasting, effectively engaging citizen experts in the budget process.

The Finance Department also prepared a 10-year budget forecast and plan for the Road and Bridge Department and guided the necessary budget cuts, \$6 million in the General Fund alone, in order to balance the budgets in 2012 and 2013.

In addition, Finance performed a major update of the Financial Policies and Procedures manual and once again received the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers' Association, marking 11 consecutive years the department has received this award.



# Health & Human Services

## Quick View

2009 Staff:	90
2010 Staff:	89
2011 Staff:	80
2009 Budget:	\$10,025,870
2010 Budget:	\$10,087,080
2011 Budget:	\$7,631,230

### Funded through:

General Fund, Social Services Fund, Grants

### Purpose:

To make Eagle County the best place to raise a child, lead a healthy life and grow old by reducing poverty, improving health, building community, strengthening families and aging well.

Eagle County Health & Human Services (HHS) encompasses four departments: Fiscal & Operations, Children & Family Services, Economic Services and Public Health. All departments work in partnership with each other and the community to strengthen families, reduce poverty, improve health and assist citizens in aging well.

## 2010 Accomplishments

In 2010, HHS served approximately 3,000 households in Eagle County and 375 households in Pitkin County through its economic service programs. Over \$2 million in food assistance was distributed to over 550 Eagle County households. Every dollar of food assistance creates a return of \$1.84, totaling a more than \$3.7 million influx into our community when families spend the benefit locally, generating tax revenue and providing jobs. HHS also partnered with Food Bank of the Rockies to host six mobile food pantries, serving approximately 900 households in the Eagle and Roaring Fork valleys.

The department provided immunizations to 7,637 clients in 2010, an increase of over 13 percent from 2009. HHS also increased immunization client capacity by 1,000 visits per year; reducing the lag time for appointments from three weeks to the same week at all three clinics; and streamlining immunization clinic workflow to increase the efficiency and safety of vaccine administration. HHS also implemented a travel clinic with a community reputation for providing exceptional care and client education. In addition, the department also partnered with Vail Valley Cares and Public Health to provide dental services to 85 patients, 50 of whom were children up to age 9. More than 20 dentists donated time and provided low-cost services.



In 2010, HHS implemented a 2-1-1 telephone-based resource and referral system for Eagle County citizens in need of services such as child care, health care, food and utility assistance. The department also reinstated an Adult Protection Team to provide oversight and feedback to workers on cases involving adults who are vulnerable or in need of protective services.

HHS conducted 310 "Bright Beginnings" home visits in 2010 to provide new parents with information and education on early childhood development and access to resources. In addition, all infant-toddler preschool teachers involved with Early Head Start earned Child Development associates degrees or higher with assistance from Early Childhood Services consultants and staff.

Finally, the department completed a year of culture training for employees, which focused on building a solid foundation for a positive, active, thriving and respectful work place.

# Housing

## Quick View

<b>2009 Staff:</b>	<b>11</b>
<b>2010 Staff:</b>	<b>9</b>
<b>2011 Staff:</b>	<b>8</b>
<b>2009 Budget:</b>	<b>\$1,889,100</b>
<b>2010 Budget:</b>	<b>\$2,078,190</b>
<b>2011 Budget:</b>	<b>\$1,638,510</b>

### Funded through:

Property Revenues, Service Charges, Developer Fees

### Purpose:

To promote the creation and maintenance of rental and for-sale housing within the economic means of Eagle County's workforce and senior populations.

The Eagle County Housing Department strives to provide innovative, affordable housing solutions to the working people, elderly and disadvantaged members of the community. The department takes a multipronged approach to making for-sale and rental homes available through a combination of developer requirements, programs, incentives and public-private partnerships, while adapting to rapidly changing housing market conditions.

## 2010 Accomplishments

In 2010, the Housing Department closed on the refinance and \$6 million renovation of Riverview Apartments. Construction began in August 2010 and the first tenants moved back to their new and improved energy efficient homes in December 2010 in time to celebrate the holidays.



In partnership with the Town of Eagle, the Housing Department facilitated a two-day charette with local property owners, stakeholders and design professionals to create a vision for the West Eagle neighborhood. This vision is being further developed by the town into a formal sub-area plan.

The department also announced a partnership in 2010 with Augustana Care Corporation, a senior care provider from Minnesota. Currently, there is no senior care facility in Eagle County and Augustana is working to develop this much needed project to serve the community.

# Human Resources

## Quick View

<b>2009 Staff:</b>	<b>5</b>
<b>2010 Staff:</b>	<b>4</b>
<b>2011 Staff:</b>	<b>4</b>
<b>2009 Budget:</b>	<b>\$1,010,360</b>
<b>2010 Budget:</b>	<b>\$746,910</b>
<b>2011 Budget:</b>	<b>\$665,050</b>

### Funded through:

General Fund

### Purpose:

To ensure a diverse, qualified, healthy and highly motivated workforce to serve the citizens of Eagle County.

Through strategic human resource leadership, Eagle County's Human Resources Department works to ensure our workforce is focused on achieving the county's goals and objectives.

## 2010 Accomplishments

The health and wellness of Eagle County employees was a major focus of the Human Resource Department In 2010. During the summer months, over 200 employees walked, jogged and ran their way through a ten-week competition. The winning team of three walked over 2,000 miles and collectively lost 78 pounds. Employees in all departments finished up the year on the scale trying to "hold for the holidays" through a friendly weight maintenance competition that took place from Thanksgiving through the end of the year.

Assisting with a culture transformation in one of the county's large departments and the extensive training that went into the effort was another focus for 2010. Watching employees change behaviors and enjoy each other as they did so was a highlight of the year for Human Resources. In June, the department welcomed a new Human Resource Manager. Finally, budget constraints necessitated another round of early retirements and the county said good-bye to several long time, valuable employees.

# Innovation & Technology

## Quick View

2009 Staff:	11
2010 Staff:	10
2011 Staff:	10
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2009 Budget:	\$2,175,420
2010 Budget:	\$1,849,260
2011 Budget:	\$1,809,990

### Funded through:

General Fund

### Purpose:

To improve the operations of Eagle County Government through the implementation of appropriate and effective technologies.

The Eagle County Innovation & Technology (I.T.) Department is responsible for I.T. business analysis and project management, network administration and support, personal computer support, server administration and support, systems security, technology procurement and Web and application development.

## 2010 Accomplishments

In combination with the Communications and Administration departments, I.T. completed the rollout of a new county website in 2010, focused on ease of use for the public. The new site has been a huge success in providing individuals with on demand access to relevant county information and services.

I.T. also collaborated with the Town of Vail, District Attorney's Office (DA), and Sheriff's Office in piloting the first county-wide system allowing all Eagle County police agencies and the DA centralized access to review, upload and download electronic digital case file evidence. This new capability has been instrumental in allowing the Sheriff's Office to reduce costs and improve working efficiencies by eliminating prior manual and redundant administrative tasks.

Lastly, I.T. took the lead in establishing the organization's first internal governance body focused on the prioritization of business needs and allocation of technology resources throughout the county.

# Public Works

## Quick View

2009 Staff:	85
2010 Staff:	78
2011 Staff:	73
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2009 Budget:	\$27,025,140
2010 Budget:	\$25,754,670
2011 Budget:	\$22,995,940

### Funded through:

General Fund, Road & Bridge Fund, Service Charges, Rents

Eagle County Public Works encompasses eight departments: Engineering, Emergency Management, Facilities Management, Fleet Services, Geographic Information Systems, Project Management, Road & Bridge and Solid Waste & Recycling. The departments work together to provide efficient, collaborative services to both their internal and external customers. In addition, Public Works administers the county's Capital Improvement Projects (CIP) Fund.

## 2010 Accomplishments

In 2010, Public Works helped celebrate the grand opening of the Red Cliff Wastewater Treatment Plant. This \$4.5 million project was made possible through a multi-agency partnership between Red Cliff, Eagle County and the Colorado Department of Local Affairs.

Public Works also compiled and documented 36 chapters of the American Public Works Association's (APWA) required department policies to improve and standardize practices. Eagle County's review for APWA certification is planned for 2011.

## Engineering

Construction of four roundabouts at the I-70 Edwards Interchange in 2010 marked the completion of phase 1 of the Edwards Spur Road improvements. Engineering also garnered \$500,000 from the Colorado Department of Transportation to start design on phase 2, which encompasses the remaining portions of Edwards Spur Road. Several other grants were obtained throughout the year, including \$1.3 million from the Federal Hazard Elimination Program to



# Public Works

improve Cedar Drive in Basalt and \$250,000 to improve the SH82 intersection with JW Drive in El Jebel. Also, a CDOT Enhancement Grant provided \$107,000 toward the future construction of sidewalks in Edwards that will provide pedestrian connections to the medical complex.

In addition, through a partnership with Mesa County, Engineering incorporated a Virtual Reference Station at the Eagle County Fairgrounds to enhance surveying capabilities. The enhancement will greatly improve measurement accuracy and eliminate the need for a reference or base station, thus reducing startup costs.



## Emergency Management

In 2010, Emergency Management successfully brought the county's Emergency Operations Plan and several incident-specific annexes to adoption. Emergency plans were also developed for county facilities and employees were trained on emergency procedures. In addition, a transition plan was developed to facilitate the change from the county-wide 800 MHz radio system to the state-wide platform. The department continued to administer EC Alert, the community's free emergency alert system, as well as the Public Safety Network which provides information and notification for emergency responders. Subscribers at [www.ecalert.org](http://www.ecalert.org) rose from 4,847 in 2009 to 6,230 in 2010.

## Facilities Management

Revenue collected by Facilities Management in 2010 was \$160,000 from sources including county building meeting room rental, fairgrounds facility rentals, water rights leases, rafting and fishing takeout leases and gravel royalties from the fairground property. Facilities decreased cleaning costs from 2009 to 2010 by \$110,000, with projected savings in 2011 of \$224,036 from 2009 costs. Also, energy performance modifications were completed in 2010 and the county is realizing utility savings of \$144,000 annually through these energy improvements.

In addition, Facilities rebid its waste contract in 2010 to require all recycling to stay in Eagle County Solid Waste & Recycling system. The department also compiled 10-year building maintenance plans for all 85 county-owned structures to anticipate repairs and maintenance, including major operating systems.



## Fleet Services

The Fleet Services Department supports service to seven Eagle County sites between Dowd Junction, Wolcott, Eagle, Gypsum and El Jebel. In 2010, our Fleet Services team of mechanics and support staff provided over 11,000 hours of repair and maintenance service to county departments and outside agencies. The maintenance shop operates seven days a week and completed 2,630 work orders on the county's fleet of vehicles and equipment in 2010. Through the Fuel Management program we supplied approximately 420,000 gallons of fuel in 2010. Our paint and body shop completed 43 separate projects including outside painting for school district vehicles. The warehouse function maintains an inventory of parts valued at just over \$200,000 for 280 pieces of equipment and vehicles. Eagle County's fleet is valued at over \$16 million.

Fleet Services responded to the reduction in county revenue by assisting other departments in reducing the number of vehicles in 2010. Overall, the county's fleet of vehicles and equipment has been reduced by 10 percent for 2011.

# Public Works

Through analysis and the use of Fleet's 15-point replacement program criteria, surplus equipment has been identified and readied for the next upcoming public auction. The Fleet Services Department also reduced its employee base by 2.5 full time employees in 2010, and correspondingly reduced the 2011 operating budget by 21 percent. For the second consecutive year, the Eagle County Fleet Services Department was recognized as one of the top 100 fleets in the country.

## Geographic Information Systems

In 2010, building outlines and locations were updated within GIS to reflect 2008 aerial photography. In addition, a series of maps was produced to help make decisions regarding medicinal marijuana regulations. These maps helped to determine sensitive areas that are within specified distances of certain land uses, such as schools, residential areas, etc. A traffic count database was developed in GIS that allows a spatial component to data that has been recorded over the last five years. Finally, watershed mapping was completed in support of work done by the Eagle River Watershed Council to create the State of the Rivers report.

## Project Management

Project Management completed several capital improvement projects in 2010, including the final phase of the Justice Facility expansion project which encompassed the east main entrance and Sheriff's Office addition along with remodeling of the existing courts and Sheriff space. With an initial budget of \$24.8 million in 2008, the total project cost was less than \$22.5 million, or 9 percent under budget.

In addition, the department completed the Three Island Bridge project on the Colorado River Road, which came in \$200,000 under budget. Project Management also oversaw the District Attorney Annex remodel and the El Jebel Community Center emergency generator installation.

New projects that began in 2010 include the renovation of Riverview Apartments, design development for the sports field complex at the fairgrounds, and design development for the in-line baggage system at the airport.



## Road & Bridge

In 2010, Road & Bridge crews completed their portion of work on the Three Island Bridge Project located on the Colorado River Road, saving the county budget approximately \$400,000. The work consisted of realigning and shaping the bridge approaches, realigning property owners' driveways, installing right-of-way fencing, revegetation of disturbed areas, and installation of erosion

# Public Works



control devices. Asphalt utilized for the road surface of this project is a new environmentally friendly product called “warm mix asphalt” and is the first to be put on any Eagle County-maintained road. The new bridge provides improved safety for motorists as well as cyclists and pedestrians.

Also in 2010, 110-plus miles of gravel roads were treated with a dust suppressant and surface hardener to reduce fugitive dust, while improving driving conditions and reducing maintenance costs. The Freedom Park parking areas received an application of milled asphalt from the roundabout project at the I-70 Edwards Interchange. New sections of guardrail were installed on Sweetwater Road and the Colorado River Road.

The Road & Bridge Department made substantial adjustments in 2010 in anticipation of revenue shortfalls in the years to come. A decrease in 2011 expenditures was made by reducing full time staff and reducing the heavy equipment fleet, a decision that was carefully scrutinized before implementation. The savings realized in these reductions will save approximately \$600,000 per year. The department’s administration has made notable efficiency improvements with daily work-tracking software and other office functions, further reducing expenditures.



## Fair & Rodeo

The Eagle County Fair & Rodeo was again attended by sell-out crowds and had a record breaking number of Professional Rodeo Cowboys Association and Women’s Professional Rodeo Association contestants, topping out at over 400 participants. Positive support from local sponsors contributed 16 percent of the budget, with other income such as tickets and vendors contributing an additional 33 percent to the budget, reducing the county’s subsidy of the annual event.

## Solid Waste & Recycling

The Recycled Materials Recovery Facility (MRF) opened in January 2010 and generated approximately \$500,000 in revenue in its first year of operation. Materials diverted from the landfill in 2010 included 1,375 tons of cardboard, 1,118 tons of news paper, and 3,342 tons of co-mingled materials.

Eagle County hosted the Colorado Rocky Mountain Chapter of the Solid Waste Association of North America in September and Solid Waste & Recycling staff, along with many others, shared presentations that covered a wide spectrum of industry information. The annual conference included a tour of the county’s solid waste and recycling facilities.

The Household Hazardous Waste (HHW) Facility continued its efforts to educate the community on the proper disposal of hazardous materials. In a continued effort to divert hazardous materials from the landfill and find ways to increase revenues, the HHW Facility is looking to expand services to include electronic recycling in the spring of 2011.





# Awards

## “ To be the Model of Excellence ”

### 100 Best Fleets in North America – Eagle County Fleet Services

Government Fleet Magazine, identifies and recognizes high levels of performance within both private and public sector fleet programs

### Census Complete Count Committee Award – Eagle County Planning and Communications

U.S. Census Bureau, in appreciation of the county's support in raising awareness and inspiring participation in the 2010 Census

### Certificate of Recognition – Eagle County Animal Services Officer

Board of County Commissioners, awarded to Nathan Lehnert for going above and beyond the call of duty

### Excellence in Financial Reporting – Eagle County Finance

Government Finance Officer's Association

### Mid-Career Award – Eagle County Extension Director

State Extension Epsilon Sigma Phi Zeta Chapter, awarded to Glenda Wentworth

### Photos Across Rural and Tribal America Grand Prize – Eagle County Communications and ECO Transit

National Rural Transit Assistance Program, winning photo submission of rural transit in action taken by Abbie Rittmiller

### Precision in Vital Statistics Award – Eagle County Health & Human Services

State of Colorado

### Transit Administrator of the Year – ECO Transit Director

Colorado Association of State Transit Agencies, awarded to Harry Taylor

### Western Regional Award for Excellence in Camping Team – 4-H Youth Extension Agent

National Association of Extension 4-H Agents, awarded to Jenny Wood



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